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Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 [Japanese GAAP]



May 14, 2025

Company name: TOBISHIMA HOLDINGS Inc. Stock exchange listing: Tokyo Stock Exchange Code number: 256A URL: https://www.tobishimahd.co.jp/ Representative: Mitsuhiko Takahashi, President and Representative Director Contact: Makoto Inaba, General Manager, Accounting Dept. Phone: +81-3-6455-8306 Scheduled date of annual general meeting of shareholders: June 27, 2025 Scheduled date of commencing dividend payments: June 30, 2025 Scheduled date of filing annual securities report: June 26, 2025 Availability of cumplementary explanatory materials on annual financial results: Available

Availability of supplementary explanatory materials on annual financial results: Available Schedule of annual financial results briefing session: Not scheduled

(Amounts of less than one million yen are rounded down.) 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 - March 31, 2025)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	138,259	_	6,426	_	5,730	_	3,723	-
March 31, 2024	_	_	_	_	_	—	_	—

(Note) Comprehensive income: Fiscal year ended March 31, 2025: ¥2,881million [-%]

	Fiscal year ended March 31, 2024: ¥ – million [-%]							
	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales			
Fiscal year ended	Yen	Yen	%	%	%			
March 31, 2025	194.46	—	7.5	3.7	4.6			
March 31, 2024	_	-	_	-	_			

(Reference) Share of profit (loss) of entities accounted for using equity method:

Fiscal year ended March 31, 2025: ¥(97) million

Fiscal year ended March 31, 2024: ¥ − million

(Note) The Company was established through sole share transfer on October 1, 2024. Accordingly, operating results for the fiscal year ended March 31, 2024 and changes from the previous fiscal year are not stated.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	157,166	50,450	32.0	2,629.92
As of March 31, 2024	-	-	-	-

(Reference) Equity: As of March 31, 2025: ¥50,362million

As of March 31, 2024: \blacksquare – million

(Note) The Company was established through sole share transfer on October 1, 2024. Accordingly, financial position for the previous fiscal year is not stated.

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	2,906	(1,294)	207	25,492
March 31, 2024	—	_	_	—

(Note) The Company was established through sole share transfer on October 1, 2024. Accordingly, cash flows for the previous fiscal year are not stated.

2. Dividends

		A	nnual dividen	ds		Total cash	D ((Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year-end	Total	dividends (Total)	Payout ratio (Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	_	-	-	-	_	_	_
Fiscal year ended March 31, 2025	-	_	_	90.00	90.00	1,730	46.3	3.5
Fiscal year ending March 31, 2026 (Forecast)	_	0.00	_	100.00	100.00		49.1	

(Notes) 1. The Company was established through sole share transfer on October 1, 2024. Accordingly, dividends for the previous fiscal year and dividends for the 1st and 2nd quarter-ends are not stated.

2. Dividends for the fiscal year ended March 31, 2025 are scheduled to be paid in full from other capital surplus as the source of dividends. Please refer to "Breakdown of dividends to be paid from other capital surplus" below for details.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales	Net sales Opera		Dperating profit Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	140,000	1.3	6,500	1.1	5,800	1.2	3,900	4.7	203.66

- (1) Significant changes in the scope of consolidation during the period under review: None Newly included: (), Excluded: ()
- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: Yes
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Total number of issued shares (common shares)

1) Total number of issued shares at the	end of the period (including treasury shares):
March 31, 2025:	19,225,868 shares
March 31, 2024:	– shares

2) Total number of treasury shares at the end of the period:		
March 31, 2025:	76,144	l shares
March 31, 2024:	_	shares

3) Average number of shares during the period:	
Fiscal year ended March 31, 2025:	19,146,560 shares
Fiscal year ended March 31, 2024:	– shares

- Notes: 1. The number of treasury shares at the end of the fiscal year ended March 31, 2025 and the number of treasury shares deducted in the calculation of the average number of shares during the fiscal year ended March 31, 2025 include the Company's shares held by the Board Benefit Trust (BBT).
 - 2. The Company was established through sole share transfer on October 1, 2024. Accordingly, numbers for the previous fiscal year are not stated.
 - 3. The Company was established through sole share transfer on October 1, 2024. Accordingly, the average number of common shares during the fiscal year ended March 31, 2025 was calculated using the average number of shares during the period for Tobishima Corporation from April 1, 2024 to September 30, 2024 before the Company was established, and using the average number of shares during the period for the Company from October 1, 2024 to March 31, 2025.
- * These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.
- * Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company as of the date of publication of this document. Actual results may differ from these forecasts due to a wide range of factors.

Breakdown of dividends to be paid from other capital surplus

Among the dividends for the fiscal year ended March 31, 2025, those to be paid from other capital surplus are as follows:

Record date	Year-end	Total
Dividend per share (Yen)	90.00	90.00
Total dividends paid (Millions of yen)	1,730	1,730

(Note) Ratio of net assets reduction: 0.036

<u>3. Consolidated Financial Statements and Principal Notes</u> (1) Consolidated Balance Sheets

	(
	As of March 31, 2025
Assets	
Current assets	
Cash and deposits	25,839
Notes receivable, accounts receivable from completed construction contracts and other	*1 81,722
Real estate for sale	1,410
Costs on construction contracts in progress	*2 1,272
Costs on development business and other in progress	*3 9,969
Other	*4 7,580
Total current assets	127,794
Non-current assets	, , , , , , , , , , , , , , , , , , ,
Property, plant and equipment	
Buildings and structures	*5 19,119
Machinery, vehicles, tools, furniture and fixtures	5,213
Land	7,906
Leased assets	129
Construction in progress	358
Accumulated depreciation	(14,295)
Total property, plant and equipment	18,431
Intangible assets	1,666
Investments and other assets	
Investment securities	*6 4,054
Retirement benefit asset	3,278
Other	*7 1,923
Allowance for doubtful accounts	(43)
Total investments and other assets	9,212
Total non-current assets	29,309
Deferred assets	
Organization expenses	58
Bond issuance costs	2
Total deferred assets	61
Total assets	157,166

(Millions of yen)

(Millions of yen)

As of March 31, 2025

Current liabilitiesNotes payable, accounts payable for construction contracts and other28,060Short-term borrowings** 22,089Income taxes payable1,674Advances received on construction contracts in progress8,909Deposits received26,658Provision for warranties for completed construction202Provision for loss on construction contracts** 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities54Provision for retirement benefits for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests58Total accumulated other comprehensive income837Non-controlling interests58Total accumulated other	Liabilities	
contracts and other225,000Short-term borrowings* 22,089Income taxes payable1,674Advances received on construction contracts in progress8,909Deposits received26,658Provision for warranties for completed construction202Provision for loss on construction contracts* 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities54Provision for share awards for directors (and other officers)54Other14,322Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total labilities106,715Net assets5500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests50,450	Current liabilities	
Income taxes payable1,674Advances received on construction contracts in progress8,909Deposits received26,658Provision for warranties for completed construction202Provision for loss on construction contracts* 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities14,322Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets38,325Shareholders' equity5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450		28,060
Advances received on construction contracts in progress8,909Deposits received26,658Provision for warranties for completed construction202Provision for loss on construction contracts* 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities54Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total inabilities106,715Net assets5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Short-term borrowings	*8 22,089
progress8,909Deposits received26,658Provision for warranties for completed construction202Provision for loss on construction contracts* 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Non-current liabilities14,322Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5,784Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income49,524Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Income taxes payable	1,674
Provision for warranties for completed construction202Provision for loss on construction contracts** 258Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities*********************************		8,909
Provision for loss on construction contracts*• 258 2,887Other2,887Total current liabilities90,740Non-current liabilities90,740Non-current liabilities90,740Indication for share awards for directors (and other officers)54Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5,500Capital surplus5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income49,524Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Deposits received	26,658
Other2,887Total current liabilities90,740Non-current liabilities90,740Long-term borrowings"0 14,322Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total non-current liabilities106,715Net assets5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Provision for warranties for completed construction	202
Total current liabilities90,740Non-current liabilities*********************************	Provision for loss on construction contracts	*9 258
Non-current liabilitiesLong-term borrowings*10Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Other	2,887
Long-term borrowings*1014,322Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5Shareholders' equity5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Total current liabilities	90,740
Provision for share awards for directors (and other officers)54Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets5Shareholders' equity5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets88Total net assets50,450	Non-current liabilities	
officers)34Provision for retirement benefits for directors (and other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total non-current liabilities106,715Net assets106,715Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income37Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Long-term borrowings	*10 14,322
other officers)127Retirement benefit liability68Other1,402Total non-current liabilities15,974Total liabilities106,715Net assets106,715Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450		54
Other1,402Total non-current liabilities15,974Total non-current liabilities106,715Net assets106,715Net assets5,500Capital surplus5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450		127
Total non-current liabilities15,974Total liabilities106,715Net assets106,715Shareholders' equity5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Retirement benefit liability	68
Total liabilities106,715Net assets106,715Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Other	1,402
Net assetsShareholders' equityShare capitalCapital surplusRetained earnings38,325Treasury sharesTotal shareholders' equity49,524Accumulated other comprehensive incomeValuation difference on available-for-sale securitiesForeign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Total non-current liabilities	15,974
Shareholders' equityShare capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Total liabilities	106,715
Share capital5,500Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Net assets	
Capital surplus5,784Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Shareholders' equity	
Retained earnings38,325Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive income627Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Share capital	5,500
Treasury shares(85)Total shareholders' equity49,524Accumulated other comprehensive incomeValuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Capital surplus	5,784
Total shareholders' equity49,524Accumulated other comprehensive incomeValuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Retained earnings	38,325
Accumulated other comprehensive incomeValuation difference on available-for-sale securitiesForeign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Treasury shares	(85)
Valuation difference on available-for-sale securities627Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Total shareholders' equity	49,524
Foreign currency translation adjustment37Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Accumulated other comprehensive income	
Remeasurements of defined benefit plans172Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Valuation difference on available-for-sale securities	627
Total accumulated other comprehensive income837Non-controlling interests88Total net assets50,450	Foreign currency translation adjustment	37
Non-controlling interests 88 Total net assets 50,450	Remeasurements of defined benefit plans	172
Total net assets 50,450	Total accumulated other comprehensive income	837
Total net assets 50,450	Non-controlling interests	88
Total liabilities and net assets 157,166		50,450
	Total liabilities and net assets	157,166

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	(Millions of yen)
	For the fiscal year ended March 31, 2025
Net sales	
Net sales of completed construction contracts	128,830
Net sales in development business and other	9,428
Total net sales	*1 138,259
Cost of sales	
Cost of sales of completed construction contracts	*2 114,613
Cost of sales in development business and other	7,849
Total cost of sales	122,462
Gross profit	
Gross profit on completed construction contracts	14,217
Gross profit on development business and other	1,579
Total gross profit	15,797
Selling, general and administrative expenses	*3 9,370
Operating profit	6,426
Non-operating income	
Interest income	6
Dividend income	34
Gain on investments in investment partnerships	68
Other	36
Total non-operating income	145
Non-operating expenses	
Interest expenses	449
Share of loss of entities accounted for using equity method	97
Other	295
Total non-operating expenses	842
Ordinary profit	5,730
Extraordinary income	
Gain on sale of non-current assets	*4 72
Other	13
Total extraordinary income	86
Extraordinary losses	
Loss on sale of non-current assets	*5 6
Loss on retirement of non-current assets	*6 80
Other	3
Total extraordinary losses	90
Profit before income taxes	5,726
Income taxes - current	1,881
Income taxes - deferred	149
Total income taxes	2,031
Profit	3,695
Loss attributable to non-controlling interests	(28)
Profit attributable to owners of parent	3,723

Consolidated Statements of Comprehensive Income

	(Millions of yen)
	For the fiscal year ended March 31, 2025
Profit	3,695
Other comprehensive income	
Valuation difference on available-for-sale securities	(349)
Foreign currency translation adjustment	9
Remeasurements of defined benefit plans, net of tax	(473)
Total other comprehensive income	(813)
Comprehensive income	2,881
Comprehensive income attributable to	
Comprehensive income attributable to owners of parent	2,908
Comprehensive income attributable to non-controlling interests	(27)

(3) Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,519	6,235	35,948	(567)	47,135
Changes during period					
Changes by share transfer	(19)	19			—
Dividends of surplus			(1,345)		(1,345)
Profit attributable to owners of parent			3,723		3,723
Disposal of treasury shares		(0)		13	13
Cancellation of treasury shares		(469)		469	-
Purchase of treasury shares				(1)	(1)
Net changes in items other than shareholders' equity					
Total changes during period	(19)	(450)	2,377	481	2,389
Balance at end of period	5,500	5,784	38,325	(85)	49,524

	Accumulated other comprehensive income					
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans		Non- controlling interests	Total net assets
Balance at beginning of period	976	28	646	1,651	15	48,803
Changes during period						
Changes by share transfer						—
Dividends of surplus						(1,345)
Profit attributable to owners of parent						3,723
Disposal of treasury shares						13
Cancellation of treasury shares						—
Purchase of treasury shares						(1)
Net changes in items other than shareholders' equity	(349)	8	(473)	(814)	72	(741)
Total changes during period	(349)	8	(473)	(814)	72	1,647
Balance at end of period	627	37	172	837	88	50,450

(4) Consolidated Statements of Cash Flows

	(Millions of yes
	For the fiscal year ended March 31, 2025
ash flows from operating activities	
Profit before income taxes	5,72
Depreciation	1,23
Amortization of goodwill	7
Increase (decrease) in provision for warranties for completed construction	(
Increase (decrease) in provision for loss on construction contracts	6
Increase (decrease) in retirement benefit liability	1
Decrease (increase) in retirement benefit asset	(57
Interest and dividend income	(4
Interest expenses	44
Foreign exchange losses (gains)	
Compensation for pneumoconiosis damages	3
Loss (gain) on sale of investment securities	(
Loss (gain) on valuation of investment securities	
Loss (gain) on investments in investment partnerships	(6
Share of loss (profit) of entities accounted for using equity method	ç
Loss (gain) on sale of property, plant and equipment	(6
Decrease (increase) in trade receivables	(5,11
Decrease (increase) in real estate for sale	(79
Decrease (increase) in costs on construction contracts in progress	94
Decrease (increase) in costs on development business and other in progress	(1,16
Decrease (increase) in consumption taxes refund receivable	3,37
Decrease (increase) in accounts receivable - other	(1,06
Decrease (increase) in other assets	
Increase (decrease) in trade payables	(85
Increase (decrease) in advances received on construction contracts in progress	(36
Increase (decrease) in advances received on development business and other in progress	10
Increase (decrease) in deposits received	1,56
Increase (decrease) in accrued consumption taxes	83
Increase (decrease) in other liabilities	(19
Other, net	10
Subtotal	4,31
Interest and dividends received	4
Interest paid	(45
Compensation for pneumoconiosis damages paid	()
Income taxes paid	(99
Net cash provided by (used in) operating activities	2,90

	(Millions of yen)
	For the fiscal year ended March 31, 2025
Cash flows from investing activities	
Purchase of property, plant and equipment	(915)
Proceeds from sale of property, plant and equipment	129
Purchase of intangible assets	(493)
Purchase of investment securities	(1)
Proceeds from sale of investment securities	3
Proceeds from distributions from investment partnerships	159
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(60)
Loan advances	(0)
Proceeds from collection of loans receivable	6
Other, net	(121)
Net cash provided by (used in) investing activities	(1,294)
Cash flows from financing activities	
Net increase (decrease) in short-term borrowings	130
Proceeds from long-term borrowings	4,902
Repayments of long-term borrowings	(3,564)
Dividends paid	(1,345)
Proceeds from share issuance to non-controlling shareholders	100
Other, net	(15)
Net cash provided by (used in) financing activities	207
Effect of exchange rate change on cash and cash equivalents	0
Net increase (decrease) in cash and cash equivalents	1,819
Cash and cash equivalents at beginning of period	23,673
Cash and cash equivalents at end of period	25,492